GIANPIERO PETRIGLIERI

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Employment

2017- preser	nt Associate Professor of Organisational Behaviour (with tenure), INSEAD
2012-2017	Associate Professor of Organisational Behaviour, INSEAD
2011-2012	Visiting Associate Professor of Organizational Behavior, Harvard Business School
2006-2011	Affiliate Professor of Organisational Behaviour, INSEAD
2003-2008	Visiting Professor, Copenhagen Business School, Denmark
2001-2006	External contributor (classroom instructor, group consultant and individual coach), IMD

Education

2002	Tavistock Institute of Human Relations, London, UK Advanced Organizational Consultation Programme
2001	University of Catania Medical School, Italy Specialization in psychiatry with license in psychotherapy
1997	University of Catania Medical School, Italy Medical Doctorate

Keywords

Leadership; Identity; Systems Psychodynamics; Learning; Adult development

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Awards & Honours

Research & Academic service

2022	Best symposium award. MED division Academy of Management
2021	Finalist, best published paper. OMT division Academy of Management
2020	Finalist, Responsible Leadership in Management Award
2016	Runner-up, best paper award, MOC division Academy of Management
2016 & 2013	Editorial board service award for outstanding service to the <i>Academy of</i>
	Management Learning & Education
2015 & 2011	Nominee, Carolyn Dexter Award, Academy of Management
2013	Finalist, GRADIVA Award for the best works that advance psychoanalysis,
	National Association for the Advancement of Psychoanalysis, US.
2012	Best Paper Award in the Academy of Management Learning & Education
2011	Best paper in graduate management education. MED division, Academy of
	Management.
2010	Academy of Management Learning and Education Editorial Board
	Reviewer Award
1997	University of Catania, Italy. Nominee for C. Pero Award (Best M.D. thesis in psychiatry)

Teaching, Course Design and Direction, Case Writing

2023	Dominique Héau Award for Inspiring Educational Excellence
2023	Winner, INSEAD MBA, Outstanding Teacher, Core Course
2022, 2021	Nominee, INSEAD MBA, Outstanding Teacher, Core Course
2019, 2018	
2023, 2022	Top 50 best-selling case authors, The Case Centre
2022-23	Dean's Commendation for Excellent Collegial Mentoring and Support
2021-2023	INSEAD Dean's Commendations for Excellence in Executive Education
& 2014-19	Teaching and for Excellence in Executive Education Programme Direction.
2016-23	INSEAD Dean's Commendation for Excellence in MBA Teaching
& 2010-11	
2021 & 2018	INSEAD Award for Outstanding Overall Contribution to Executive
	Development Programmes
2020	<i>Ideas Worth Teaching Award,</i> Aspen institute Business & Society program.
2019	Chief Learning Officer Magazine, Learning in Practice Gold Award. A yearly
	award for the best executive programmes worldwide.
2019	Brandon Hall Excellence in Leadership Development Gold Award, Best
	Unique or Innovative Leadership Development Program category. A yearly
	award for the best leadership development programmes worldwide.
2019	Brandon Hall Excellence in Learning Silver Awards, Best Advance in
	Competencies and Skill Development, and Best Use of Blended Learning
	categories. A yearly award for the best corporate learning partnerships.
2019	<i>EFMD Excellence in Practice Silver Award</i> , Executive Development category.
	A yearly award for the most innovative executive education programmes.
2018	EFMD Case Writing Award. Winner, "Responsible Leadership" category
2018	Best Case in HR & Organizational Behaviour, The Case Centre

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2016	Finalist, EFMD Excellence in Practice Award, Talent Development category.
	A yearly award for the most innovative executive education programmes.
2014	Finalist, EFMD Excellence in Practice Award, Executive Development
	category. A yearly award for the most innovative executive education
	programmes.
2013	Nominee, Best Business School Professor of the Year, The Economist
2011	Winner, INSEAD MBA, Outstanding Teacher, Core Courses
2008	Professor of the Semester Award. Copenhagen Business School EMBA
2007	Professor of the Year Award. Copenhagen Business School Full Time MBA

Public engagement

2023, 2021	Listed among the 50 most influential management thinkers in the world in
2019, 2017	the biannual ranking compiled by <i>Thinker50</i> .
2016, 2014,	Listed in end-of-year Harvard Business Review collection of "Ideas that
2013, 2012	Shaped Management," including 20-30 pieces out of everything published
	in HBR in print and on line over the calendar year.
2017-18	Invited to attend the Davos Annual Meeting of the World Economic Forum
2013-15	
2013-17	Shortlisted for 'Talent' Award (2017), 'Leadership' Award (2015), and
	'Future Thinker' (2013) award by <i>Thinker50</i> .
2013	Selected as Leadership Expert by the Wall Street Journal.
2012-14	Chair (2012-13) & vice-chair (2013-14), Global Agenda Council on New
	Models of Leadership, World Economic Forum

Publications & Presentations

Academic Journal Articles

Petriglieri, G. & Ashford, S.J. 2023. Theorizing gets personal: Management academia in the mirror of independent work. *Organization Theory*, 4(1), 1-24. [link]

Petriglieri, G. & Petriglieri, J.L. 2022. The work is alive! Systems psychodynamics and the pursuit of pluralism without polarization in human relations. *Human Relations*, 75 (8): 1431-1460. [link] (Joint first authorship)

Petriglieri, G. & Peshkam, A. 2022. Stranger leaders: A theory of marginal leaders' conception of learning in organizations. *Academy of Management Journal*, 65: 1240-1273. [link]

Nominee for *Carolyn Dexter Award*, Academy of Management 2015. Different drafts selected for 2015 and 2019 *Academy of Management Best Paper Proceedings*.

Leroy, H. L., Anisman-Razin, M., Avolio, B. J., Bresman, H., Stuart Bunderson, J., Burris, E. R., Claeys, J., Detert, J. R., Dragoni, L., Giessner, S. R., Kniffin, K. M., Kolditz, T., Petriglieri, G., Pettit, N. C., Sitkin, S. B., Van Quaquebeke, N., & Vongswasdi, P. 2022. Walking our evidence-based talk: The case of leadership development in business schools. *Journal of Leadership & Organizational Studies*, 29(1): 5–32. [link]

Petriglieri, G. & Petriglieri, J.L. 2020. The return of the oppressed: A systems psychodynamic approach to organization studies. *Academy of Management Annals*, 14: (1), 411-449. [link] (Joint first authorship)

Petriglieri, G. 2020. F**k Science!? An invitation to humanize organization theory. *Organization Theory*, 1 (1): 1-18. [link]

Finalist, *Best Paper Published in 2020* across top OT and Sociology journals, OMT division, Academy of Management 2021

Petriglieri, G. Ashford, S.J. & Wrzesniewski, A. 2019. Agony and ecstasy in the gig economy: Cultivating holding environments for precarious and personalized work identities. *Administrative Science Quarterly*, 64 (1), 124-170. [link]

Finalist, 2020 Responsible Research in Management Award. Runner up, Best Paper Award, MOC Division, Academy of Management 2016. Selected for 2016 Academy of Management Best Paper Proceedings.

Petriglieri, G. Petriglieri, J.L. & Wood, J.D. 2018. Fast tracks and inner journeys: Crafting portable selves for contemporary careers. *Administrative Science Quarterly*, 63 (3), 479-525. [link]

Petriglieri, G. & Petriglieri, J.L. 2015. Can business schools humanize leadership? *Academy of Management Learning & Education*, 14 (4), 625-647. [link] (Joint first authorship)

Petriglieri, G. & Stein, M. 2012. The unwanted self: Projective identification in leaders' identity work. *Organization Studies*, 33 (9), 1217-1236. [link]

Nominee for 2013 *GRADIVA Award* for the best published, produced, or publicly exhibited works that advance psychoanalysis, National Association for the Advancement of Psychoanalysis, US.

Petriglieri, G. Wood, J.D. & Petriglieri J.L. 2011. Up close and personal: Building foundations for leaders' development through the personalization of management learning. *Academy of Management Learning and Education*, 10 (3), 430-450. [link]

Winner of *AMLE Best Paper Award* for 2011. Earlier version selected for *2011 Academy of Management Best Paper Proceedings*; winner of *GMAC best paper in graduate management education award*, MED Division; nominee for *Carolyn Dexter Award*, Academy of Management.

Reprinted in: R. Hall, D. Grant & J. Raelin (Eds.) 2014. <u>Leadership development and practice</u>. Vol. I London: Sage

Petriglieri, G. & Petriglieri, J.L. 2010. Identity Workspaces: The case of business schools. *Academy of Management Learning & Education*, 9 (1), 44-60 [link]

Articles under review and working papers

Fitzsimons, D.J., Petriglieri, J.L., & Petriglieri G. The fury beneath the morphing: A theory of defensive organizing. *Second Revise & Resubmit,* Academy of Management Journal.

Petriglieri, G. How to lead learning. Draft under review at *Harvard Business Review* (magazine).

Work in progress

Petriglieri, G. Grounding mobility: How nomadic professional become responsible leaders.

Petriglieri, G. & Vaarma, P. Theorizing the enchanted organization

Petriglieri, G. & Ely, R. A systems psychodynamic approach to field data analysis.

Book chapters

Petriglieri, G. 2020. A psychodynamic perspective on identity as fabrication. In A. Brown (Ed.) <u>The Oxford handbook of identities in organizations</u>, 169-184. Oxford: Oxford University Press. [link]

Ibarra, H., Wittman S., Petriglieri, G., & Day, D.V. 2014. Leadership and identity. In D. Day (Ed.) <u>The Oxford handbook of leadership and organization</u>, 285-301. Oxford: University Press. [link]

Petriglieri, G. 2011. Identity workspaces for leadership development. In: S. Snook, N. Nohria & R. Khurana (Eds.) <u>The handbook for teaching leadership</u>, 295-312. London: SAGE. [link]

Petriglieri, G. & Wood J.D. 2005. Learning for Leadership: The "Engineering" and "Clinical" Approaches. In: P. Strebel, P. and T. Keys (Eds.) <u>Mastering Executive Education: How to Combine Content with Context and Emotion</u>, 140-154. London: Financial Times-Prentice Hall.

Reprinted in:

Bertagni, B. La Rosa, M. & Salvetti, F. (Eds.) (2009) <u>Learn how to learn! Knowledge society, education and training</u>. Milano: Franco Angeli.

Wood, J.D. & Petriglieri, G. 2005. Fundamentals for a World-Class Leadership Programme. In: P. Strebel, P. and T. Keys (Eds.) <u>Mastering Executive Education: How to Combine Content with Context and Emotion</u>, 364-380. London: Financial Times-Prentice Hall.

Petriglieri, G. & Wood, J.D. 2005. Beyond "fun and games": Outdoor Activities for Meaningful Leadership Development. In: P. Strebel, P. and T. Keys (Eds.) <u>Mastering Executive Education: How to Combine Content with Context and Emotion</u>, 252-266. London: Financial Times-Prentice Hall.

Wood, J.D. & Petriglieri, G. 2005. On Coaches, Counsellors, Facilitators and Behavioural Consultants. In: P. Strebel, P. and T. Keys (Eds.) <u>Mastering Executive Education: How to Combine Content with Context and Emotion</u>, 155-169. London: Financial Times-Prentice Hall.

Wood, J.D. & Petriglieri, G. 2004. The Merchandising of Leadership. In S. Chowdhury (Ed.) Next Generation Business Handbook. New Strategies from Tomorrow's Thought Leaders, 200-219. Toronto: John Wiley & Sons.

Editorials, Book Reviews, Commentaries, and Curated Collections

Petriglieri, G. in press. ChatGPT might displace inductive scholars—but it will not replace us. *Journal of Management Inquiry* [link]

Lee Cunningham, J.J., Cable, D.M., Petriglieri, G., Sherman, D.K. 2023. New advances in self-narratives in, across, and beyond organizations. *Organisational Behaviour and Human Decision Processes*, 176, 104254. [link].

Petriglieri G. 2020. Book review essay: Nostalgia and defiance on the frontlines of the war on work. *Administrative Science Quarterly*, 65 (4): NP33–NP39. [link]

Petriglieri G. 2020. This is why we can't have nice things: We are stuck with leaders... or managers. Commentary on Kniffin, Detert, & Leroy (2020). *Academy of Management Discoveries*, in press. [link]

Petriglieri G. 2019. Book review essay: The real winners in the arms race for global talent. *Administrative Science Quarterly*, 64 (3): NP24-NP29. [link]

Petriglieri G. 2015. Book review of <u>Disrupt or be disrupted: a blueprint for change in management education</u>. *Academy of Management Learning & Education*, 14: 133-139. [link]

Petriglieri G. & DeRue, D.S. 2013. (Curators). Virtual Collection on 'How can business schools develop leaders?' *Academy of Management Learning & Education*.

Petriglieri, G. 2010. Book review of 'Explorations in transactional analysis: The Meech Lake papers.' *Transactional Analysis Journal*, 40 (1), 76-77

Articles in practitioners and clinical publications (print)

Petriglieri, G. 2024. How to make better friends at work. *Sloan Management Review,* 66 (1), [link]

Petriglieri, G. 2020. Musings on Zoom fatigue. *Psychoanalytic dialogues*, 30 (5): 641 [link]

Petriglieri, G. 2020. A brush with death can strip us of our humanity, or help us discover it. *Work Magazine*. Summer 2020, 11 [link]

Petriglieri, G. 2020. Your people need care, not a battle cry. *Sloan Management Review*, 62 (2), 86-87 [link]

Petriglieri, G. 2019. Learning for a living. *Sloan Management Review*, 61 (4); 44-51 [link]

Petriglieri, G. & Maitlis, S. 2019. When a colleague is grieving. *Harvard Business Review*, 97 (4), 116-123 [link]

Petriglieri, G. Ashford, S.J. & Wrzesniewski, A. 2018. Thriving in the gig economy. *Harvard Business Review*, 96 (2), 140-143 [link]

Reprinted in:

HBR's 10 Must Reads 2019

HBR Special Issue on Managing the Future Workforce, Aug 2019

Petriglieri, G. 2018. The art of great leadership. HR Magazine, July, 40-42

Petriglieri, J.L. & Petriglieri, G. 2017. The talent curse: Why high potentials struggle and what to do about it. *Harvard Business Review*, 95 (3), 88-94 [link]

Petriglieri, G. 2007. Stuck in a moment: A developmental perspective on impasses. *Transactional Analysis Journal*, 37 (3), 185-194 [link]

Wood, J.D. & Petriglieri, G. 2005. Getting the most out of your leadership program. *President and CEO Magazine*, January/February issue. [link]

Petriglieri, G. 2005. In praise of loving 'betrayal': Reflections on the Steiner-Novellino letters and the life of behavioral science organizations. *Transactional Analysis Journal*, 35 (3), 285-290 [link]

Wood, J.D. & Petriglieri, G. 2005. Transcending polarization: beyond binary thinking. *Transactional Analysis Journal*, 35 (1), 31-39 [link]

Wood, J.D. & Petriglieri, G. 2004. Leadership: Strategy is not enough. *Critical Eye Strategy Review*, December issue [link]

Reprinted in:

Various Authors (2006) <u>Global Talent: An Anthology of Human Capital Strategies for Today's Borderless Enterprise</u>, 324 - 333. Washington, DC: Human Capital Institute.

Petriglieri, G. & Wood, J.D. 2003. The invisible revealed: Collusion as an entry to the group unconscious. *Transactional Analysis Journal*, 33 (4), 332-343 [link]

Reprinted in French : L'invisible dévoilé : la collusion comme porte d'entrée dans l'inconscient du groupe. Les Actualités en Analyse Transactionnelle, July 2004, N.111, 25-49

Articles in practitioners' publications (digital)

- 2023 <u>Driving organizational change without abandoning tradition</u>. *Harvard Business Review,* April 24
- 2020 <u>Make space for grief after a year of loss.</u> *Harvard Business Review,* December 21 <u>Should management be political? That is the wrong question.</u> *Quartz,* November 20 <u>It's time to talk about how Joe Biden defeated a dominant model of leadership.</u> *Fast Company,* November 16

In praise of the office. Harvard Business Review, July 15

Are our management theories outdated? Harvard Business Review, June 18

To fight systemic racism, protest 'leadership'—not just leaders. Fast Company, June 5

Every manager is having a midlife crisis. Financial Times, June 1 (also in print)

We are all zoombies now, but it has to stop. Financial Times, May 14

Why leadership isn't a miracle cure for the COVID-19 crisis. Fast Company, May 5

The psychology behind effective crisis leadership. Harvard Business Review, April 24

Keep your people learning when you go virtual. Harvard Business Review, April 10, with Annie Peshkam

Why are you panic-working? Try this instead. Bloomberg Opinion, March 24

- 2019 <u>Going back to work after pregnancy loss.</u> *Harvard Business Review,* November 15, with Sally Maitlis
- 2018 How to leave a job you love. Harvard Business Review, November 15

<u>Business does not need the humanities-but humans do.</u> *Harvard Business Review*, November 2

<u>Are you sacrificing for your work, or just suffering for it?</u> *Harvard Business Review,* Aug 28

<u>To overcome your insecurity, recognize where it really comes from.</u> *Harvard Business Review*, Jun 27, with Svenja Weber

Andrés Iniesta's farewell, and how to make endings count at work. Harvard Business Review, May 30, with Tim Leberecht

<u>To take charge of your career, start by building your tribe.</u> *Harvard Business Review,* April 5

2017 When every leader promises to change the world, how can we tell who will leave us better off? Harvard Business Review, Dec 4

<u>Bruce Springsteen, artful leaders, and what rock star bosses do.</u> *Harvard Business Review,* Sept 27

The portable leader is the new "Organization Man." Harvard Business Review, Aug 10 Psychoanalyzing the world's problems won't help us solve them. Harvard Business Review, Jan 24

2016 * In defense of cosmopolitanism. Harvard Business Review, Dec 15

What 'The Art of The Deal' reveals about leadership fairy tales. Harvard Business Review, Aug 26

<u>Clinton, Trump, and the danger of comparing leadership styles.</u> *Harvard Business Review,* Aug 3

Brexit and the leadership equivalent of empty calories. (interview) *Harvard Business Review*, June 30

<u>Are leaders getting too emotional?</u> (interview) *Harvard Business Review*, March 17 Reprinted in:

<u>Authentic Leadership (HBR Emotional Intelligence Series)</u>

* Why we pick leaders with deceptively simple answers. Harvard Business Review, May 9 How to really customize leadership development. Harvard Business Review, Feb 18

2015 After Paris, we need more fellowship, not more leadership. Harvard Business Review, Nov 14

What if management ideas actually mattered? Harvard Business Review, Nov 5
Technology is not threatening our humanity—we are. Harvard Business Review, Oct 30

<u>Is overwork killing you?</u> Harvard Business Review, Aug 31

Making sense of Zappo's war on managers. Harvard Business Review, May 19

Stop trying to find your true self at work. Harvard Business Review, Apr 3

How leaders earn legitimacy and trust. (video) Harvard Business Review, Mar 3

2014 There is no shortage of leaders. Harvard Business Review, Dec 15

<u>Learning is the most celebrated neglected activity in the workplace.</u> *Harvard Business Rev.*, Nov 6

Emotions are data, too. Harvard Business Review, May 9

Give HR departments more authority. Wall Street Journal, May 1

The limits of emotional intelligence. Wall Street Journal, April 28

* Why work is lonely. Harvard Business Review, March 5

The unspeakable Davos. Harvard Business Review, January 24

Nomadic leaders need roots. (audio) Harvard Business Review, January 2, 2014

2013 Four key questions for CEOs. Wall Street Journal, Nov 25

Reprinted in: Thinkers50 (2017) Dear CEO: 50 Personal Letters from the World's

<u>Leading Business Thinkers</u>: 165-168. London: Bloomsbury.

Microsoft's next leader needs to build trust. Wall Street Journal, Oct 21
Why I'm skeptical about MOOCs. Wall Street Journal, Oct 11
Why it's hard to make professors more productive. Wall Street Journal, Oct 10
Education isn't just about churning out 'skilled' employees. Wall Street Journal, Oct 9
* Let them eat MOOCs. Harvard Business Review, Oct 9
Let's turn off all technology in the office once a day. Wall Street Journal, Sep 17
Innovation is a nice, but too often misunderstood, buzzword. Wall Street Journal, Sep 16
Boston's heartbreak and the search for meaning. Harvard Business Review, Apr 17
Getting stuck can help you grow. Harvard Business Review, Feb 6
Obama's inauguration and why we still need rituals. Harvard Business Review, Jan 21

- 2012 Finding the job of your life. Harvard Business Review, Dec 12
 Are business schools clueless or evil? Harvard Business Review, Nov 14
 * Moving around without losing your roots. Harvard Business Review, Oct 3
 The art of career development. (video) Harvard Business Review, Sep 25
 Who can teach leadership? Harvard Business Review, Aug 28
 Marissa Mayer is not the exception—she is the norm. Forbes, Jul 20
 Mark Zuckerberg's magic touch. Harvard Business Review, May 18
 The best path to success is your own. Harvard Business Review, May 11
 Turn your career into a work of art. Harvard Business Review, Apr 24
 Privilege: A user's guide. Harvard Business Review, Jan 25
- 2011 How Steve Jobs reinvented leadership. Forbes, Oct 10
 Steve Jobs wasn't (just) a leader. Harvard Business Review, Oct 7
 A lesson in engaged artistry. Harvard Business Review, Mar 23
 Fueling an appetite for leadership. Harvard Business Review, Jun 3
 The perils of being groomed for leadership. Forbes, Jan 11

Teaching Cases & Exercises

Twenty years later. Memoirs of life and work two decades after an MBA. With Teaching note (Petriglieri, J.L. & Petriglieri, G. – INSEAD, 2023) [link]

Rio Tinto and Jukaan Gorge. (A) & (B) with teaching note. (Lockhart, J. & Petriglieri G. – INSEAD, 2022) [link]

Marinella Soldi at Discovery, Inc. with teaching note and video interview (Petriglieri, J.L. & Petriglieri, G.– INSEAD, 2021) [link]

Benjamin Millepied at the Paris Opera Ballet, with teaching note (Solal, I., Snellman, K., Petriglieri G. – INSEAD, 2019) [link]

Google and Project Maven: Big tech, government, and the AI arms race. (A) & (B) with Teaching Note. (Petriglieri G. – INSEAD, 2018) Best case on Responsible Leadership, EFMD 2018 [link] Case Centre best-selling case, 2022-23

^{*} Listed in *Harvard Business Review*'s "ideas that mattered most," a selection of the 20-30 most influential articles published in print and on line in the same year.

The Executive Challenge group exercise. *With Teaching Note* (Petriglieri, J.L. Petriglieri, G. & Wood, J.D.– INSEAD, 2017) [link]

Tony Hsieh at Zappos: Structure, culture, and change. With Teaching Note (Askin, N. & Petriglieri, G. – INSEAD, 2015) [link] Case Centre best-selling case, 2017-2023; Best case, 2018, HRM & OB; The Case Centre

Fiona & Frederic Bonner. With Teaching note (Petriglieri, J.L. & Petriglieri, G. – INSEAD, 2014) [link]

Ten years later. Memoirs of life and work a decade after an MBA. With Teaching note (Petriglieri, J.L. & Petriglieri, G. – INSEAD, 2013) [link]

The elephant in the (class)room (A) & (B) (Petriglieri, G. – INSEAD, internal use)

The Hype: The next album decision (Maddux, W.W. & Petriglieri, G. – INSEAD, 2008) [link]

The Hype – Group exercise (Maddux, W.W. & Petriglieri, G. – INSEAD, 2008) [link] The Hype: Epilogue (Maddux, W.W. & Petriglieri, G. – INSEAD, 2008) [link]

Katelyn Neilson, MBA with Teaching Note (Petriglieri, J.L. & Petriglieri, G. – INSEAD, 2007) [link]

Presentations

Invited seminars

Case Western Reserve University, January 2024

Copenhagen Business School, November 2023

Harvard Business School, March 2021

Rotterdam School of Management, Erasmus University, November 2019

Darden School of Business & McIntire School of Commerce, University of Virginia, Colloquium for Organizational Research Excellence (CORE), March 2019 IESE, March 2019

Said School of Business, Oxford University, January 2019

Boston College, Work, Identity & Meaning research group, October 2016

Yale School of Management, October 2016

University of Michigan, Interdisciplinary Committee on Organizational Studies (ICOS), October 2016

London Business School, June 2016

Imperial College Business School, October 2014

Said School of Business, Oxford University, May 2014

Bocconi University, Management & Technology seminar series, March 2013

Smeal College of Business, Pennsylvania State University, May 2012

Kenan-Flagler Business School, University of North Carolina, April 2012

MIT Sloan School of Management, Organization Studies Group, April 2012

Johnson School of Management, Cornell University, M&O Workshop, April 2012

Harvard School of Public Health, April 2012

University of Michigan, Interdisciplinary Committee on Organizational Studies (ICOS), February 2012

Northeastern University, November 2011 IMD, May 2011 Harvard Business School, June 2010 Lund University, April 2010

Refereed Academic Conference Presentations (* if presented by co-author)

Academy of Management Meeting, Boston, August 2022

The work is alive! (Re-)introducing the systems psychodynamic approach. Opening address for "Bringing research (and researchers) to life through a systems psychodynamic approach." (PDW sponsored by MOC, OMT, OB, ODC)

Teaching relationally: Building community and connection in our classrooms (Panelist, PDW sponsored by MOC, OMT, OB, MED)

Identification and Disruptors of the Digital Era. (Panelist, research symposium OB, OMT)

European Group of Organizational Scholars (EGOS), Cagliari, July 2023

Rooting mobility: How nomadic professionals craft grounded leader identities.

Academy of Management Meeting, Seattle, August 2022

Evidence-based leadership development: Do we 'walk the talk' and how can we get better at doing that? (Panelist, MED Showcase Symposium, winner, best MED symposium)

Academy of Management Meeting, Virtual gathering, August 2021

Thriving in dual academic careers (Keynote, with Jennifer Petriglieri, at OB Doctoral Consortium)

Bounded bosses or dysfunctional directors? The role of managers in less hierarchical organizations (Panelist, OMT STR Symposium)

Navigating grief in organizations (Panelist, OB, MOC, HR PDW)

New research directions exploring grief in organizations (Discussant, OB, MOC, HR Symposium)

Academy of Management Meeting, Boston, August 2019

Becoming leaders, doing learning: a theory of leaders' conception of learning in organizations. (with Annie Peshkam)

Rooting mobility: How nomadic professionals craft sensible leader identities. (Presented at MOC, OB, ODC Showcase Symposium)

Building, maintaining, and breaking attachments in today's organizations. (Symposium discussant)

European Group of Organizational Scholars (EGOS), Tallin, July 2018

Becoming leaders, doing learning: precarious professionalism, identity work, and the construction of learning in organizations. (with Annie Peshkam)

Academy of Management Meeting, Atlanta, August 2017

Emotions in Fieldwork: The role of the researcher. (PDW, co-organizer, with Elizabeth Hansen & Tiona Zuzul)

Tackling methodological challenges in studying emotions and institutions. (PDW, presenter)

The return of the suppressed: Systems psychodynamic approaches to organization studies. (MOC, OB, OMT co-organizer with Jennifer Petriglieri)

Enterpreneurial identity: why, how, and so what? (with Sue J. Ashford & Amy Wrzesniewski, MOC symposium presenter)

Academy of Management Meeting, Anaheim, August 2016

Agony and ecstasy in the 'Gig Economy:' Cultivating holding environments for precarious and personalized work identities. (with Sue J. Ashford & Amy Wrzesniewski, MOC Division)

Leadership as homecoming: how nomadic professionals become responsible leaders. (with Isabelle Solal, presented at OB, MOC, HR symposium)

Academy of Management Meeting, Vancouver, August 2015

Doing learning: precarious professionalism and the construction of learning in organizations. (with Annie Peshkam, MED division)

Emotions in Fieldwork (PDW, presenter)

Collective identity from the bottom up: Considering how individuals impact organizational identity (with Jennifer Petriglieri, presented at OB & MOC symposium)

Academy of Management Meeting, Philadelphia, August 2014

The return of the repressed: promises and perils of bringing "the unconscious" into identity work. (Showcase Symposium, organizer with Sue J. Ashford)

Out of the Ivory Tower and into the world: A thought leader panel on boundaryless conversations (All-Academy PDW, presenter)

Academy of Management Meeting, San Antonio, August 2011

Unlikely candidate or born to lead? A systems psychodynamics perspective on the development of leaders' self-identities (with M. Stein, presented at OB, MOC & CAR symposium)

Up close and personal: Building foundations for leaders' development through the personalization of management learning (with J.D. Wood & J.L. Petriglieri, MED Division)

International Studying Leadership Conference, Lund, Sweden, December 2010

Up close and personal: Building foundations for leaders' development through the personalization of management learning (with J.D. Wood & J.L. Petriglieri)

Academy of Management Meeting, Montreal, August 2010

Fast tracks and inner journeys: Adaptive and exploratory pathways to portable identities for contemporary careers (With J.L. Petriglieri & J.D. Wood, OB division)

The unwanted self: Projective identification in leaders' identity work (with M. Stein, OB Division)

Academy of Management Meeting, MED Division, Chicago, August 2009

The MBA within: in-depth personal development in an international MBA (with J.D. Wood & J.L. Petriglieri*, MED division)

Identity workspaces: The case of business schools (With J.L. Petriglieri*)

European Group of Organizational Scholars (EGOS), Barcelona, July 2009

The unwanted self: Projective identification in leaders' identity work (with M. Stein*)

European Group of Organizational Scholars (EGOS), Amsterdam, July 2008

Adaptive and exploratory pathways to portable identities for contemporary careers (With J.L. Petriglieri & J.D. Wood)

Academy of Management Meeting, MED division, Philadelphia, August 2007

Management development as a transformational space (With J.L. Petriglieri*)

Invited Academic Conferences and Other Research Presentations

Growing Closer: Intimacy in the scholarship and practice of human relations. Bayes Business School, London, joint keynote with Jennifer Petriglieri at the conference celebrating the 75th Anniversary of *Human Relations*, April 2023.

Pandemic leadership: cure or disease? LUISS University, July 2020

MOC Thinking About... Coping and Resilience During the Pandemic: A Virtual Panel (with Sue Ashford, Jane Dutton, Sally Maitlis, Laura Morgan Roberts, Dean Sheperd, Kathleen Sutcliffe), May 2020

A debate of identity and the changing nature of work. (with Caroline Bartel, Curtis Chan, Ileana Stigliani) New Directions in Identity Research conference, Wharton, March 2019

A debate on leadership research as a cross-disciplinary endeavour. (with Andrew Carton, Joep Cornelissen, Mark Van Vught). New Directions in Leadership Research conference, Erasmum University, June 2018

London Business School symposium. Professional Services meet the Gig Economy. London, June 2017

Harvard Business School Gender and Work Colloquium. On Authenticity. Cambridge, MA, April 2017

A debate on the nature and study of leadership. (with Deborah Ancona & Spencer Harrison). New Directions in Leadership Research conference, Wharton School of Business, June 2016

How can nomadic professionals become trustworthy leaders? Keynote address. Annual meeting of the International Society for the Psychoanalytic Study of Organisations. Oxford, UK, July 2013

Developing leaders and leadership development in the age of perpetual mobility. Centre for the Study of Groups and Social Systems, Boston, April 2012

Identity workspaces for leadership development. Harvard Business School conference on "Teaching values." Cambridge, MA, June 2011

Respected marginality: time to make the most of it. Keynote address. World Transactional Analysis Conference, Montreal, August 2010

Rites of passage and leaders' development in the era of 'global talent.' The worldly leadership summit. The Leadership Trust, Birmingham, UK, September 2009

Adaptive and exploratory identity work in an international MBA (With J.L. Petriglieri & J.D. Wood). New Directions in Leadership Research conference, Erasmus University, Rotterdam, May 2010; INSEAD/LBS Organizational Behavior conference, October 2008; INSEAD/Wharton Leadership Research Conference, June 2008;

Identity workspaces: The case of business schools (With J.L. Petriglieri*) INSEAD/Wharton Leadership Research Conference, June 2008

Stuck in a moment: a developmental perspective on impasses. Keynote address. World Transactional Analysis Conference, Istanbul, July 2006

What are we doing, really? An exploration of theories of learning in group relations (panel with E.Holvino and S.J. Brazaitis). The A.K. Rice Institute Forum, Chicago, April 2006

The experience of becoming: Professional development as a transformational space (With J.L. Petriglieri). Organisation for Promoting an Understanding of Society Conference, London, November 2005; NTL Institute Members' Meeting, Bethel, ME, August 2005; World Transactional Analysis Conference, Edinburgh, July 2005

Transactional analysis and neuroscience: Beyond a hierarchy of knowledge. Keynote address. International Transactional Analysis Conference, Halifax, Canada, August 2000

Implicit memory of intra-operative events: the role of emotional content. Keynote address. National conference "The labyrinths of memory", Turin, April 1998

Presentations at Management Gatherings (select, does not include corporate speeches)

AACSB Deans Conference. Humanizing Leadership. (keynote). Barcelona.

2023	Copenhagen Business School Leadership Think Thank – Humanizing leadership through learning (keynote)
2021	FT Women at the top conference. What makes dual-career couples work – or
2020	not? (panelist) Global Peter Drucker Forum. Leading in the age of fake news and employee
	activism. (panelist) The House of Beautiful Business. How can we cure management? (panelist) Global Peter Drucker Forum. The office of the future. Virtual round table. Zukunft Personal. European top HR gathering. Keynote. A reminder for leaders in the age of digital disruption: Be human.
	Corporate Research Forum. Leading with Care. Virtual Masterclass.
2019	Global Peter Drucker Forum. Tapping the human potential in ecosystems. Vienna
2018	Global Peter Drucker Forum. Technocrats or humanists: finding the leadership balance. Vienna
	The House of Beautiful Business. Keynote. What makes us human? Lisbon
	IBEC HR Leadership Summit. Leading in the age of nomadic professionalism. Dublin
	HBR Italia & The Ruling Companies. Lead panellist. Independent Talent. Milano
	World Economic Forum Annual meeting, Davos. The power of the platform workforce. (Panelist, with Philip Jennings, Stephane Kasriel, Gillian Tans)
	World Economic Forum Annual meeting, Davos. The mysteries of the mind. (II) (Discussant, with Daniel Dennett, Beth Darnall, and Matthieu Ricard)
	World Economic Forum Annual meeting, Davos. The mysteries of the mind. (I) (Discussant, with Steven Pinker, Alia Crum, and Matthieu Ricard)
	World Economic Forum Annual meeting, Davos. Into the unknown. (Moderator, an evening with explorers, groundbreaking scientists, and entrepreneurs)
	World Economic Forum Annual meeting, Davos. The neuroscience of prosocial behaviour. (Discussant, with Ronald Dahl, Jodi Halpern, and Dacher Keltner)
2017	Thinkers 50 Global Event. Panel on management thinkers as public intellectuals. (with Whitney Johnson and Dan Pink). London
	The House of Beautiful Business. Keynote. All alone now: Working life in the age of nomadic professionalism. Lisbon
	The Great Place to Work Institute Annual Event. Keynote. The ties that free: how to make work more meaningful and leaders more trustworthy. Dublin
	Harvard Business Review Poland & ICAN Institute. Masterclass. Competence is not enough: leading and learning in the age of nomadic professionalism. Warsaw
	Greek People Management Association, HR Forum. Keynote. The role of HR in developing trustworthy leaders and meaningful workplaces. Athens
2016	Chartered Institute for Professional Development. Keynote. Competence is not enough: leading and learning in the age of nomadic professionalism. Manchester
0045	Irish Health Service. Keynote address. What makes (you) a leader? Dublin
2015	Global Peter Drucker Forum. Humanizing leadership in the age of big data. Vienna
	Corporate Research Forum. Keynote address. The meaning "in" leadership. Vienna
	Irish Management Institute. Masterclass. Leading and learning in the age of nomadic professionalism. Dublin
	World Economic Forum Annual meeting, Davos. The neuroscience of compassion.
	(Discussant, with Robert Shiller, Tania Singer and Matthieu Ricard)

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World Economic Forum Annual meeting, Davos. Higher education, investment or waste? (Panelist)

Online EDUCA conference. Keynote address. Can technology humanize leadership? Berlin

Ashridge relational coaching conference. Keynote. Coaching nomadic professionals.

World Economic Forum Annual meeting, Davos. Design, data & decisions. (Discussant, with John Maeda)

World Economic Forum Annual meeting, Davos. The aesthetic of leadership. (Discussant, with John Maeda, Roger Martin & Beth Comstock)

World Economic Forum Annual meeting, Davos. Leadership and technology: what do they have in common? Introduction of ITC Industry Private Programme

Teaching [p=present]

* Responsible for program design & direction, including experiential leadership workshop

INSEAD MBA

Business & Society: Value-based Leadership for Cosmopolitans (2018-p, core course) Living Differences @ INSEAD (2020, intro week session for all FBL students) Practical Wisdom in Business (2015-2017, core course) Perspectives on Responsibility in Business (2013-2014) Organizational Behaviour I (2006-2011, core course)

INSEAD Executive Education, Open Enrolment Programmes

Management Acceleration Programme* (2010-p); Advanced Management Programme (2010; 2013); Executive Masters in Consulting and Coaching for Change (2006-2019); International Masters Program in Practicing Management (2007, 2008); International Project Management (2008); Leadership Transition (2007-2014)

INSEAD Executive Education, Company Specific Programmes

Adecco* (2010-2013); Arkema (2008, 2011); Astellas Pharma* (2008-2015); BlaBlaCar* (2018); bp* (2023-p); Daimler (2010); Google (2022); KBC Bank (2014); Lafarge (2008, 2009, 2010-p*); Lendlease* (2022-p); Lloyds TSB (2008); Maxxium* (2007, 2008); Merrill Lynch* (2008); Redcats* (2011); Scandinavian Executive Institute (2009-2011; 2014-2017); Schneider Electric* (2017-2023); Siegwerk (2007); Vesuvius (2008); Young Presidents' Organization* (2015); World Economic Forum Fellows (2010, 2011-2022*); World Economic Forum Directors (2010, 2011)

Harvard Business School MBA

LEAD (Organizational Behavior core course, 2011)

Copenhagen Business School MBA

Leadership Fundamentals (2004/05, 2005/06, 2006/07 & 2007/08, required)* Leadership Mentoring Scheme (2003/04, required)

Copenhagen Business School, Executive Certificate in Business Administration

Leadership and Team Dynamics (2005/06, 2006/07 & 2007/08, required)*

Copenhagen Business School, MBA in Shipping and Logistics

Leadership and Team Dynamics (2003/05, required)

IMD - MBA

Introduction to Advanced Group Dynamics (2003, 2004, 2005 Elective, co-designed and taught with J.D. Wood. In 2003 offered to Executive MBAs as well)

Personal Development Elective (2002, 2003, 2004, 2005 Elective) – Psychotherapist for over 30 students

Leadership stream (2002, 2003, 2004, 2005, required) – Study group consultant and individual coach

IMD - Executive Education, Open Enrolment Programmes

(CI = classroom instructor; SGC = study group consultant; IC = individual coach)

Building on Talent (2001-2006, CI, SGC & IC); Mobilizing People (2002, CI, SGC & IC); Program for Executive Development (2003-2005, CI, SGC & IC); Orchestrating Winning Performance (2003, CI)

IMD - Executive Education, Company Specific Programmes

Allianz (2004, SGC, IC); ABB (2000-2006, SGC, IC); Coca Cola (2001-2002, SGC, IC); Hilti (2001, SGC, IC); KPN, 2001 (SGC, IC); Sara Lee (1999-2005, CI, SGC & IC); Schindler (2000-2005, CI, SGC, IC)

Corporate speaking

Keynotes and masterclasses on the topics of leadership; talent development; meaningful work; mental health in the workplace. Clients include: 3M; Altran; Assurex; BCG; Breca Group; Bristol Myers Squibb; Capgemini; Danisco; EY; European Central Bank; European Parliament; Ferrari; Freudenberg; Generali; Hays; Hermès; Lloyds; McKinsey & Co; Novartis; Novo Nordisk; Novozymes; Old Mutual; Olympus; Pirelli; Prudential; Raiffeisen Bank; Radiometer; Refinitiv; Roche; Santander; Schneider Electric; Sky; Telecom Italia; Twitter; Unilever; United Nations; UNHCR; Vestiaire Collective; Vitra; WeWork; Young Presidents Organization

Professional service

Editorial Boards. Administrative Science Quarterly (2023-p); Academy of Management Journal (2021-p); Human Relations (2020-p); Academy of Management Learning & Education (2009-p), including Best Paper Award Committee (2013 & 2014); Transactional Analysis Journal (2002-05)

Editorial Duties. Guest Editor, Special Issue on "Self-narratives in, between, and beyond organizations," Organizational Behavior & Human Decision Processes, 2022

Ad-hoc reviewing. Academy of Management Review, Organization Science, Organizational Behavior & Human Decision Processes, International Journal of Management Reviews, Organization Studies, Organization Theory, Journal of Business Ethics, Stanford University Press

Academy of Management. Award committees: Social Impact Award, OB division (2023); Lifetime Achievement Award, OB division (2020); Outstanding Practitioner-Oriented Publication in OB (2015 & 2016); Best Symposium Award, MED Division (2015). Reviewer: Carolyn Dexter Award (2015); MOC, OB, MED divisions (2010-p)

World Economic Forum. Member of the Global Leadership Fellows Programme (GLFP) advisory board. GLF graduation commencement speaker in 2015, 2018, 2020, 2021.

Group Relations. Staff member and director in group relations conferences in the US and Europe on themes of Leadership, Authority and Organization (2002-p)

International Transactional Analysis Association. President (2006-2009); Vice-President of Research & Innovation (2003-2006); Research committee and Internet committee (2001-2002).

NTL Institute for Applied behavioural Sciences. CEO Search Committee (2002)

Doctoral Students

Lidiia Pletneva, 2023	ESSEC, external committee member
	(Assistant Professor, London School of Economics)
Timothy O'Brien, 2016	Harvard School of Education, external committee member
	(Senior Lecturer, Harvard Kennedy School of Government)

Institutional service, INSEAD

2012-present Academic director. INSEAD *Initiative for Teaching Excellence & Learning Innovation.*

2009-present Design and direction of *Leading Management Education* programme for INSEAD faculty.

2020	Member, Stakeholder Management & Reputation Team
2013-2019	Academic advisory board, INSEAD Global Leadership Centre
2010-2017	Academic advisory board. Executive Master's in <i>Consulting and Coaching for Change.</i> (Chair, 2013-17)
2019	Co-organizer, HR summit (for CHROs of major executive education clients)
2018	Co-organizer, IW50 summit (50th anniversary of first woman MBA student)
2018	Member, Derek Deasy review Ad Hoc committee

2013 Chair, Task Force to Review the Master's Degree in *Consulting and Coaching for Change.*

2013-present Alumni reunions sessions: 2013, twice yearly 2014-19, 2020, 2022

2012-present Sessions at alumni events: Boston, New York (Forum '11), Madrid, Paris (Class of 1963 '18), Fontainebleau (Visionaries '15; Class of 1990 '17; Visionaries '21), London (Forum '16), Milano ('18, '22), Copenhagen ('23)

2006-present MBA and eMBA masterclasses and Open Day sessions: Fontainebleau (3), Boston, Copenhagen, London, New York City, Zurich

2013, 2017 Lead organizer, conference on *New Directions in Leadership Research*.

2013 Member, PhD recruitment committee (OB).

2009-2011 Executive Development Programmes committee
 2009-10 Academic director, INSEAD Leadership Initiative

Lead organizer, conference on *Developing leaders: challenges to concepts,*

practice and research.

2008 Convener, Organisational Behaviour teaching group

2007-09 MBA Admission Committee

Professional affiliations

Academy of Management; European Group for Organizational Studies; A.K. Rice Institute for the Study of Social Systems; International Transactional Analysis Association; Italian Psychiatric Society; Italian Medical Board

Media mentions, commentary, and interviews

BBC, Bloomberg, Business Week, Chronicle of Higher Education, Fast Company, Financial Times, Forbes, Guardian, Huffington Post, INC, Nature, New York Times, Quartz, Time, The Atlantic, The Economist, The Observer, Vox, Wall Street Journal, Washington Post

Australian Financial Review, Business Spectator (Australia), Trend (Austria), Le Vif (Belgium), Globe & Mail (Canada), Borsen, Jyllands-Posten, Mandag Morgen (Denmark), Kauppalehti (Finland), Capital, France24, Le Figaro, Les Decideurs, Les Echos (France), Der Spiegel, Die Welt (Germany), Economic Times, The Swaddle, Vogue (India), Irish Times, Irish Examiner, Sunday Business Times, Irish Marketing Journal (Ireland), Heretz (Israel), Donna Moderna, Elle, Esquire, Repubblica, Rivista Studio, SkyNews TG24, Vita e Salute (Italy), Carere (Rumania), El Pais, Executive Excellence, Marca (Spain), Singapore Business Times (Singapore), Lianhe Zaobao (South Korea), Les Temps, Io New Management, Pictet Report (Switzerland), The National (UAE), Developing Leaders, Prospect, The Telegraph, Work magazine (UK), El Pais (Uruguay), Boston Globe, Chicago Tribune, Chief Learning Officer, Cornell Sun, Deloitte Insights, Goop, MSF, Minneapolis Star Tribune, Nature, New York Post, San Francisco Chronicle, The Smithsonian, Think:Act magazine (US).